

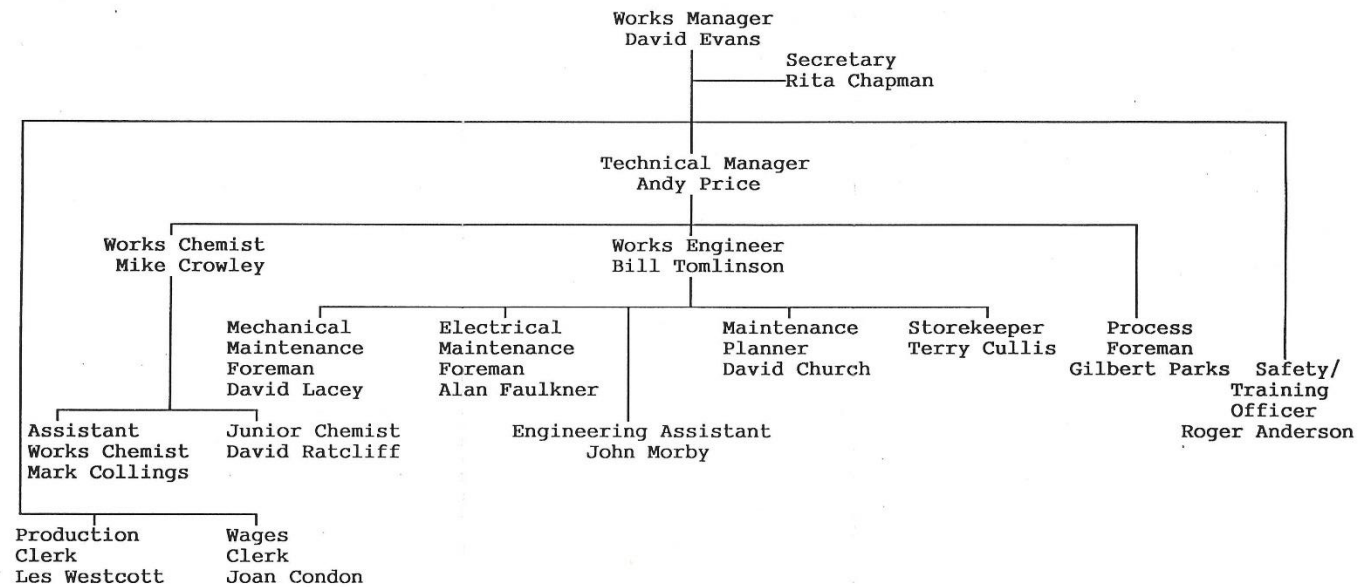
CHINNOR WORKS

A BRIEF HISTORY

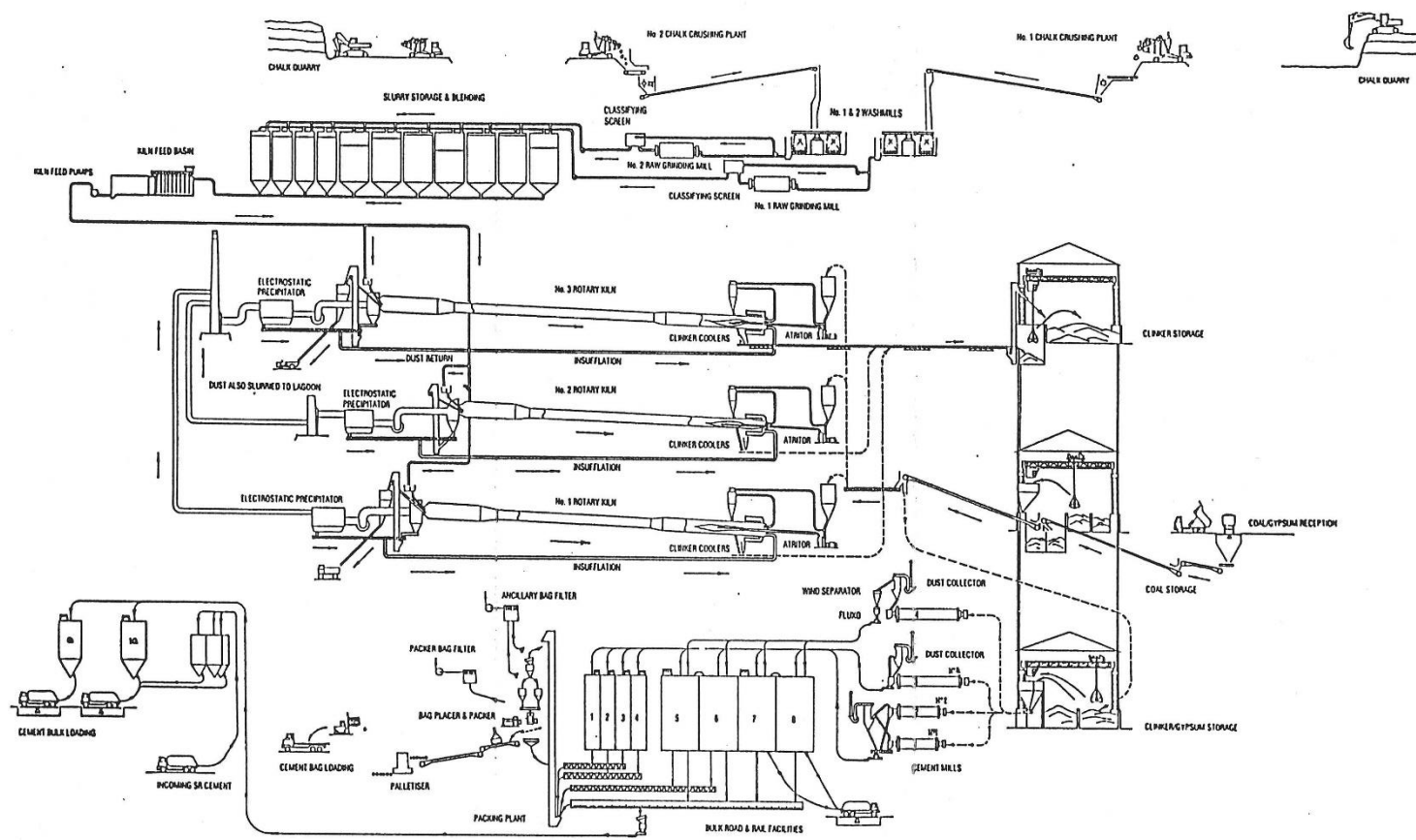
- 1908 - MR. W.E. BENTON FOUNDED CHINNOR LIME WORKS
PRODUCING UP TO 250 TONS/WEEK IN FIVE BEEHIVE
LIME KILNS
- 1919 - EXPANDED INTO CEMENT MANUFACTURE PRODUCING
UP TO 240 TONS/WEEK IN FLARE KILNS
- 1928 - FIRST ROTARY KILN COMMISSIONED
WITH AN OUTPUT OF 500 TONS/WEEK
- 1938 - PRESENT NO. 2 KILN INSTALLED
- 1958 - PRESENT NO. 3 KILN INSTALLED RAISING
OUTPUT TO 4500 TONS/WEEK
- 1962 - ORIGINAL ROTARY KILN REPLACED WITH PRESENT
NO. 1 KILN, SITE EXTENDED TO 200 ACRES
- 1963 - CHINNOR INDUSTRIES ACQUIRED BY RUGBY,
2,400,00 SHARES @ 32s. 6d. EACH
- 1976 - ELECTROSTATIC PRECIPITATORS INSTALLED
- 1979 - CLOSED CIRCUIT CEMENT MILL AND FULLY
AUTOMATED PACKING AND PALLETISING
PLANTS INSTALLED
- 1992 - DRIVER/LOADING FOR BULK DESPATCHES

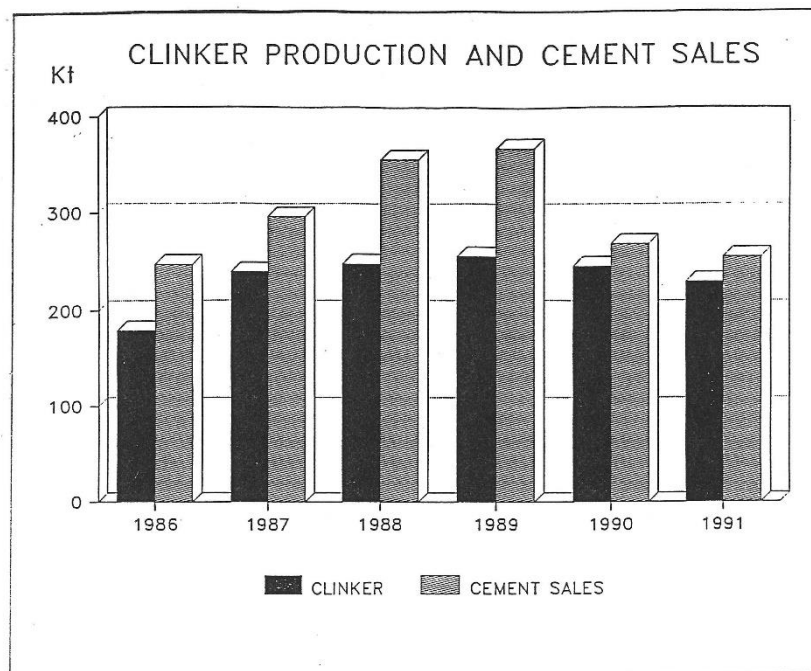
PRESENT DAY CAPACITY - 260,000tpa CLINKER PRODUCTION
400,000tpa GRINDING CAPACITY

U.K. CEMENT DIVISION
MANAGEMENT/STAFF STRUCTURE CHINNOR WORKS
AS AT NOVEMBER 1992



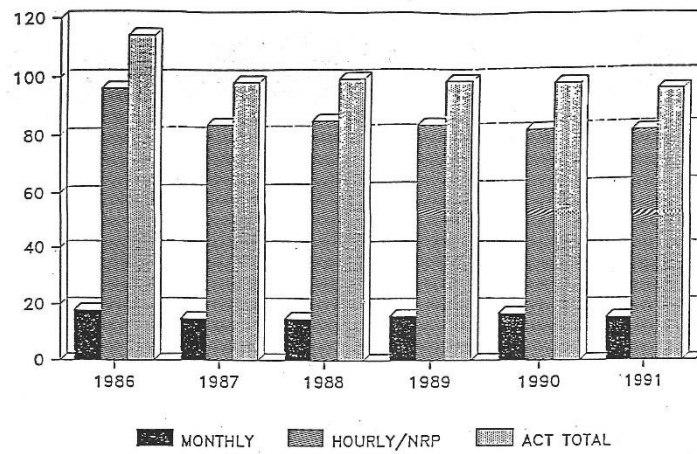
Nov. 92





YEAR	CLINKER PRODUCTION	CEMENT SALES
1986	179353	247485
1987	239646	296251
1988	248104	356234
1989	255760	368191
1990	245803	268730
1991	229748	255581
1992(Budget)	236099	264871

STAFFING LEVELS



<u>YEAR</u>	<u>MONTHLY</u>	<u>HOURLY/NRP</u>	<u>TOTAL</u>
1986	18	96	114
1987	15	83	98
1988	15	84	99
1989	16	82	98
1990	17	80	97
1991	17	80	97
CURRENT ACTUAL	15½	75	90½

CHINNOR WORKS PRIORITIES - 1992

- RESERVES - Maximise current reserves.
Extend reserves.
- COSTS - Maximise/increase kiln output and running times.
Optimise fuel costs.
Reduce labour costs.
- ENVIRONMENTAL - Prepare IPC application for Authorisation.
Prepare application for updated Registration of IDO.
Waste Management.
- HEALTH & SAFETY - Works Objectives/Action Plan.
Attitude/Awareness.
Accident Prevention.
Hazards.
- TECHNICAL - New product Standards.
Top Loading - bulk facilities.